KPT NEWSLETTER

VOLUME 56 | APRIL - JUNE 2026



KARACHI PORT TRUST

Gateway to Pakistan & Beyond

LEGACY OF TRUST AND FUTURE OF EXCELLENCE

Document Management

Gateway to Pakistan
Great heritage - A Vibrant Future

A LEGACY SAILING FORWARD

For 138 years, Karachi Port Trust has carried Pakistan's trade, progress and ambitions across the world. In FY 2025–26, KPT achieved a record 2,115 vessel calls, including container ships, oil tankers, bulk carriers and general cargo vessels.



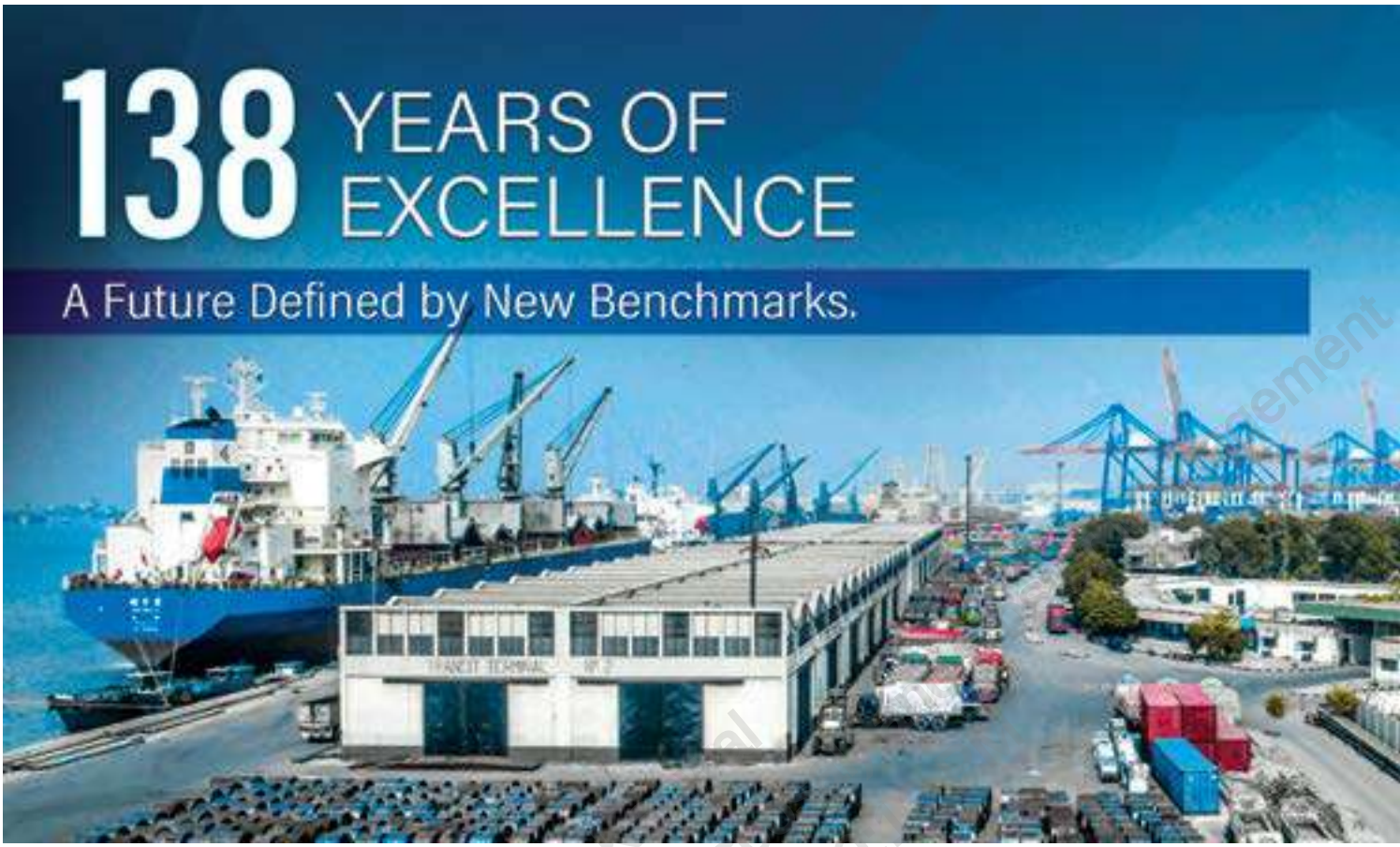
Recent arrivals—from the multi-cargo vessel M.V. Erlin to the 400-metre giants MSC Erica and MSC Loreto—reflect KPT's growing capacity to handle larger and more diverse ships. This strengthens cargo handling and transshipment, reduces logistics costs and connects Pakistan more efficiently with global markets.

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TABLE OF CONTENTS

1	138 Years of Excellence	04
2	Enhanced Navigational Depth	06
3	Pakistan's Maritime Vision and Maritime Conference	07
4	International / National Delegation Visits KPT	11
5	Maritime Development	13
6	Port Operations	14
7	Training & Education	17
8	Corporate Social Responsibility	18
9	KPT Board of Trustees	19
10	Picture Gallery	21
11	News in Pictures	23
12	Sports	25
13	Policy Research Journal (by Chairman KPT)	27

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TOGETHER WE MADE HISTORY

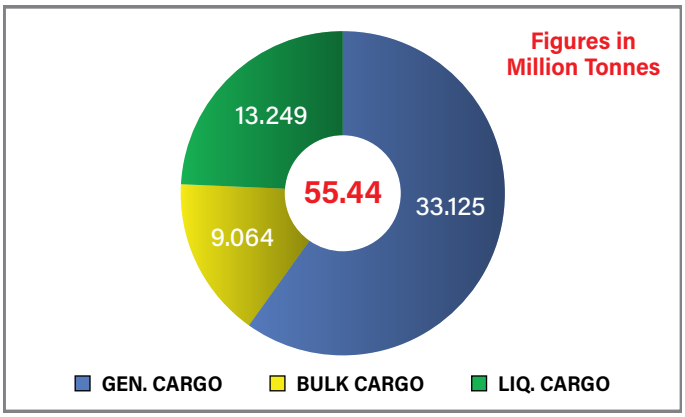
LET'S TRANSFORM KPT AS "FIFTH GENERATION SMART PORT"

Karachi Port Trust concluded Fiscal Year 2025–26 by delivering the strongest operational performance in its 138-year history, setting new benchmarks across cargo handling, container throughput, vessel traffic and international performance rankings. Surpassing every previous annual record since the establishment of the Port, KPT handled an unprecedented 55.438 million tonnes of cargo, processed a record 2.749 million TEUs, and welcomed 2,115 vessel calls, reaffirming its position as Pakistan's premier maritime gateway and one of the region's fastest-improving ports.

These achievements were realised despite persistent regional geopolitical challenges and disruptions to global shipping routes. Through operational resilience, infrastructure modernisation and continuous improvements in port efficiency, Karachi Port maintained uninterrupted trade flows while strengthening the confidence of shipping lines, exporters, importers and logistics stakeholders.

Overall cargo handling increased by 2.76% over the previous fiscal year, reaching 55.438 million tonnes, the highest volume ever recorded by Karachi Port Trust. General cargo accounted for 33.125 million tonnes, dry bulk cargo reached 9.064 million tonnes, while liquid bulk cargo increased significantly to 13.249 million tonnes, reflecting growing energy demand and improved terminal productivity. Dry cargo handling totalled 42.189 million tonnes, demonstrating the port's ability to efficiently manage a diversified cargo portfolio.

Pakistan's international trade continued to rely heavily on Karachi Port throughout the year. Import cargo handling

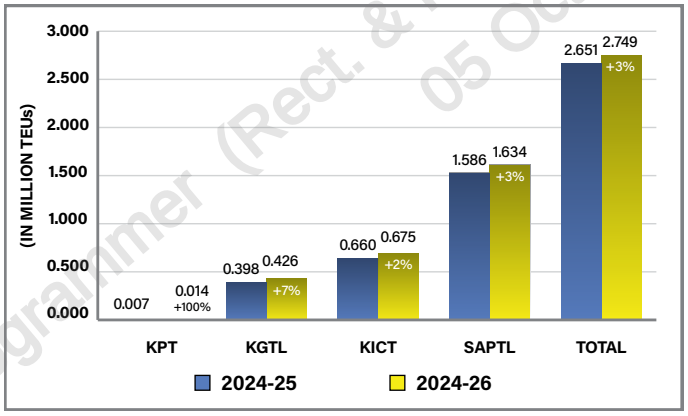


rose to 35.908 million tonnes, while export cargo reached 19.531 million tonnes, representing an overall increase of 5.82% in trade volumes compared with the previous fiscal year. The sustained growth reflects increasing confidence in Karachi Port's operational capabilities and its strategic role in facilitating the country's economic activity.

Procurement Section, KPT Equipment Disposal

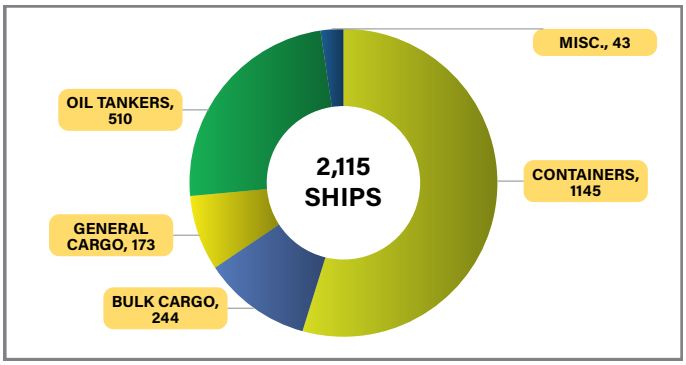


Container operations recorded another historic milestone as Karachi Port handled 2.749 million TEUs, registering a 3.67% increase over the previous fiscal year and establishing a new all-time record. All three container terminals contributed to this achievement. Karachi Gateway Terminal Limited (KGTL) handled 0.426 million TEUs, recording growth of 7.09%; Karachi International Container Terminal (KICT) processed 0.678 million TEUs,



increasing by 2.81%; while South Asia Pakistan Terminal Limited (SAPTL) handled 1.638 million TEUs, reflecting growth of 3.28%. The consistent increase across all terminals demonstrates enhanced operational efficiency, improved terminal capacity and sustained growth in containerised trade.

Maritime traffic also reached its highest level in recent years. During FY 2025–26, Karachi Port accommodated 2,115 vessel calls, representing an increase of 7.36% over



the previous fiscal year and marking the first time since FY 2017–18 that annual vessel arrivals exceeded the 2,000-vessel threshold. The traffic included 1,145 container vessels, 510 oil tankers, 244 bulk carriers, 173 general cargo vessels, and 43 miscellaneous vessels, highlighting the port's diverse operational profile and growing regional importance.

Further demonstrating its expanding capability, Karachi Port successfully accommodated 400-metre Ultra Large Container Vessels (ULCVs), including MSC Erica and MSC Loreto, among the world's largest container ships. Their successful berthing and handling underscored the effectiveness of recent investments in navigational infrastructure, channel enhancement and terminal facilities, positioning Karachi Port to serve the latest generation of ultra-large vessels operating on international trade routes.

The port's operational progress also received significant international recognition. According to the World Bank and S&P Global Container Port Performance Index (CPPI), Karachi Port improved its global ranking from 99th to 69th, achieving one of the most notable improvements worldwide with a 30-place rise. The overall CPPI score increased from 30.0 to 45.7, while the Statistical Index improved from 14.0 to 25.5 and the Administrative Index rose from 46.0 to 65.8, reflecting measurable gains in operational efficiency, administrative performance and vessel turnaround.

Complementing these achievements, Karachi Port successfully completed the IMO Member State Audit Scheme, securing an overall assessment score of 95% while maintaining efficient vessel traffic management and uninterrupted port operations. The outcome further reinforced the Port's compliance with international maritime standards and its commitment to operational excellence.

The record performance achieved during FY 2025–26 is the outcome of sustained investment in infrastructure, continuous process improvement, close collaboration with terminal operators and a strong institutional commitment to trade facilitation. As Pakistan's principal maritime gateway, Karachi Port Trust continues to strengthen national supply chains, enhance regional connectivity and contribute significantly to the country's economic growth. By breaking operational records established over its 138-year history, Karachi Port has entered a new phase of growth and competitiveness, laying a strong foundation for future expansion and reinforcing its position among the leading ports of the region.

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KPT Achieves Strategic Breakthrough with Enhanced Navigational Depth

Karachi Port Trust has enhanced its operational capacity and transformed into a leading regional maritime hub by completing major dredging works to facilitate deep-draught vessels and accommodate larger mother ships.

To accomplish this strategic objective, KPT acquired four state-of-the-art international dredgers, namely TSHD Indus Dolphin, TSHD Abul, TSHD Rotterdam, and CSD Athena, to expedite dredging operations at East Wharf, Karachi Port. The formal inauguration ceremony of the dredging project was held on 14th April 2026. Federal Minister for Maritime Affairs Mr. Muhammad Junaid Anwar Chaudhry, along with Chairman KPT Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd), formally inaugurated the dredging works, marking a significant milestone towards the modernization and enhancement of Karachi Port's infrastructure.

Following the completion of dredging works, KPT has achieved a navigational depth of minus 14 meters in the Upper and Lower Channel, including a 450-meter diameter turning circle, while 15.5 meters draught has been achieved at East Wharf across berths 6 to 17. This development enables Karachi Port to welcome larger international vessels and strengthens its position as a competitive maritime gateway.

The enhanced depth allows Karachi Port to accommodate vessels up to 350 meters in length with a gross registered tonnage (GRT) of around 100,000, significantly improving vessel handling capability and operational efficiency. The upgraded facilities at East Wharf, including the container terminal operated by Karachi Gateway Terminal Limited (KGTL) and the multipurpose terminal operated by Karachi Gateway Terminal Multipurpose Limited (KGTML), will support improved berth utilization, greater flexibility and reliable services for global shipping lines.

The dredging completion is part of the ongoing investment and modernization program by AD Ports Group through Noatum Ports, under the concession framework with KPT, aimed at strengthening port infrastructure, enhancing cargo handling capacity and promoting Pakistan's maritime trade competitiveness.

The development will enable KPT to handle larger post-panamax vessels of approximately 120,000 metric tons of bulk cargo, compared with the previous capability of around 60,000 metric tons. This advancement will contribute towards improved freight efficiency, reduced logistics costs and enhanced export competitiveness.

With deeper channels, upgraded berths and enhanced operational capabilities, Karachi Port continues its journey towards becoming a modern, efficient and globally competitive maritime hub, supporting Pakistan's trade growth and economic development.





KPT Hosts High-Level Stakeholders Meeting

Federal Minister for Maritime Affairs, Muhammad Junaid Anwar Chaudhry, chaired a high-level meeting at Karachi Port Trust on 12th May 2026, to review trade continuity measures amid the evolving Strait of Hormuz situation and explore opportunities to enhance KPT's role as a regional transit and transshipment hub.

The meeting, attended by Chairman KPT Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd), shipping lines, terminal operators, and maritime stakeholders, focused on maintaining uninterrupted maritime operations, improving port efficiency, strengthening feeder connectivity, and facilitating seamless cargo movement.

Participants also discussed business facilitation, digitalization, regulatory improvements, and closer stakeholder coordination to enhance Karachi Port's competitiveness and attract additional regional cargo.



Pakistan's Maritime Vision takes Spotlight at Maritime Conference



A high-level conference on "The Impact of the Current Geopolitical Situation on Maritime Trade in the Indian Ocean Region" convened on 29th April 2026 at the Institute of Strategic Studies Islamabad (ISSI). Federal Minister for Maritime Affairs Muhammad Junaid Anwar Chaudhry attended as Chief Guest, accompanied by Chairman KPT Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd). The forum drew together policymakers and maritime experts to deliberate on shifting regional dynamics and emerging trade opportunities.

During the conference, the Federal Minister, in his address, emphasized that global trade competitiveness depends on efficient port services and seamless connectivity. He highlighted the significant gains achieved in transshipment cargo handling and underscored the vast, largely untapped potential of Pakistan's maritime sector and blue economy as key drivers of the nation's future economic growth.



Chairman KPT enlightened the Karachi Port's strategic centrality in expanding Pakistan's maritime footprint and deepening regional connectivity. He shared compelling insights on "Pakistan's Maritime Opportunity — Karachi, Gwadar and the Indian Ocean Pivot" — a vision that frames Pakistan not as a bystander but as a pivotal force in shaping the future of Indian Ocean trade.

Federal Maritime Minister Reviews KPT Land Reforms and Development Strategy

At a high-level meeting held at Karachi Port Trust Head Office on 16th April 2026, Federal Minister for Maritime Affairs Muhammad Junaid Anwar Chaudhry reviewed KPT's real estate reforms, land utilization strategy, and broader development initiatives. Chairman KPT, Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd), briefed the Minister on port operations, administrative matters, and ongoing projects, in the presence of KPT's Directors General.

The Federal Minister reviewed KPT's newly formulated lease policy for the allotment, renewal, and transfer of KPT land and appreciated the recovery of approximately 235 acres of prime commercial, industrial, warehouse, and mixed-use land. The Federal Minister was apprised on the proposed 25-year lease model under Public-Private Partnership (PPP) and hybrid frameworks, whereby land ownership will remain with KPT while development is undertaken through long-term leasing. It was further shared that 16 plots have already been processed for tender under the new framework. The Minister termed the initiative a significant reform to enhance transparency, optimize asset utilization, attract investment, and strengthen revenue generation.

The meeting also included briefings on KPT's efforts to address long-standing employee career stagnation, resulting in the promotion of over 475 employees, particularly within the Port Security Force, through a transparent process. The Federal Minister appreciated the initiative and underscored the importance of employee motivation in improving institutional performance. He was also apprised of KPT's future infrastructure plans, including the proposed modernization of the Manora Workshop into a smart shipbuilding and ship repair facility to further strengthen Pakistan's maritime sector.



Nazish Nadeem Dawar
Procurement of IT Equipment [PSO Call] Roster Management
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Federal Minister for Maritime Affairs Meets Rice Exporters Association of Pakistan





Federal Minister for Maritime Affairs Muhammad Junaid Anwar Chaudhry, accompanied by Chairman KPT Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd), visited the Rice Exporters Association of Pakistan (REAP) on 13th April 2026 to discuss measures for boosting rice exports and strengthening coordination between the maritime and export sectors.

During the visit, the Federal Minister reaffirmed the Government's commitment to supporting rice exporters through improved trade facilitation, logistics, and efficient port operations to enhance Pakistan's global competitiveness. Chairman KPT highlighted key reforms, including transshipment operations, rationalized port charges, resolution of demurrage issues, and expanded bunkering facilities to reduce trade costs and improve operational efficiency.

Karachi Customs Agents Association Calls on Chairman KPT

A delegation of the Karachi Customs Agents Association, led by its President Yahya Muhammad, called on Chairman Karachi Port Trust, Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd), to discuss key operational issues affecting customs clearance and port operations.

Chairman KPT assured the delegation of KPT's full support and reiterated the Port's commitment to resolving issues promptly to enhance operational efficiency and facilitate trade.



Federal Minister Honours KPT Firefighters and Mangrove Ambassador

Federal Minister for Maritime Affairs, Muhammad Junaid Anwar Chaudhry, visited Karachi Port Trust on 14th April 2026, to honour the KPT's firefighters, security personnel, and Traffic Department staff for their swift and coordinated response in successfully averting major fire incidents.

During the ceremony, the Federal Minister accompanied with Chairman KPT Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd) presented appreciation certificates and lauded KPT's emergency response capabilities. On the occasion, Mr. Naveed Qureshi, the CEO of KICT also announced cash awards for the firefighters in recognition of their exemplary service.

Furthermore, the Federal Minister also designated Ms. Almas Qasmani as KPT's Mangrove Ambassador in recognition of her outstanding contributions to environmental conservation and mangrove restoration. Appreciation certificates were also awarded to members of her dedicated team for their invaluable efforts in promoting sustainability and protecting the coastal ecosystem.





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KCCI Hosts Session in Honour of Federal Minister for Maritime Affairs

On 16th April 2026, the Karachi Chamber of Commerce and Industry honoured Federal Minister for Maritime Affairs Mr. Muhammad Junaid Anwar Chaudhry for his swift reform agenda, decisive crisis management, and forward-looking maritime vision. Chairman KPT Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd) also accompanied the Minister during the occasion.







The Federal Minister highlighted proactive measures to address regional disruptions and ensure uninterrupted trade flows. He outlined key reforms including reduced transshipment charges, improved cargo facilitation, enhanced port connectivity, and investor-friendly policies aimed at strengthening Pakistan's maritime competitiveness.

Chairman KPT noted that the strong performance of the port sector during recent challenges reflects its resilience and adaptability. He further added that initiatives such as feeder vessel support, demurrage relief, cargo clearance, and expansion of transit and bunkering operations have helped maintain trade continuity.

Mr. Rehan Hanif, President KCCI appreciated the ongoing reforms and emphasized the need for further structural improvements, including the establishment of a national shipping line and strengthening of the regulatory framework to support long-term growth.

Chairman KPT Engages LCCI on Port Modernization and Trade Facilitation

Chairman Karachi Port Trust, Rear Admiral Shahid Ahmed SI(M), SBt (Retd), paid an official visit to the Lahore Chamber of Commerce & Industry (LCCI) on 1st June 2026, where he interacted with members of the business community and outlined KPT's strategic vision to transform Karachi Port into a modern, efficient, and digitally integrated transshipment hub.



During the session, Chairman KPT highlighted key ongoing and planned initiatives, including digital transformation of operational systems, expansion of container handling capacity, reduction of cargo dwell time, and development of a Maritime Business District aimed at strengthening trade facilitation and enhancing operational efficiency.

He further emphasized the critical role of the private sector in national economic development and underscored the need for sustained collaboration between KPT and the business community to improve trade competitiveness and attract investment.

The members of LCCI appreciated KPT's forward-looking reform agenda and acknowledged its significance in improving trade facilitation, promoting investment, and strengthening regional connectivity through a more efficient maritime gateway.

Governor Sindh Charts Course with Chairman KPT for Maritime Development





Governor Sindh, Syed Muhammad Nehal Hashmi, met Chairman KPT Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd), at Governor House on 24th April 2026 to deliberate on key issues concerning the blue economy and the development of Pakistan's maritime sector.

During the meeting, the Honourable Governor emphasized the need to unlock the potential of marine resources, promote investment, and generate employment through sustainable economic practices. Both sides highlighted the importance of modernizing port infrastructure, strengthening hinterland connectivity, and advancing the shipping and fisheries sectors, while positioning Karachi Port as a central hub for blue economy activities. The Governor Sindh acknowledged KPT's consistent performance and its facilitation extended to the business community.

Key operational challenges, including traffic congestion, infrastructure constraints, and illegal occupation of KPT land, were also discussed. A shared resolve was expressed to enhance port efficiency through infrastructure development, particularly road connectivity and associated support systems.

The Governor noted that linking Karachi Port with the Shaheed Bhutto Expressway could significantly reduce heavy traffic within the city. He reaffirmed the government's commitment to introducing reforms and modern technologies to strengthen the maritime sector.

Chairman KPT extended an invitation to the Governor Sindh to visit Karachi Port and observe port operations firsthand. The meeting concluded with an exchange of souvenirs, reflecting continued collaboration between the provincial leadership and KPT.

Mayor Karachi Calls on Chairman KPT to Discusses Port Development & Urban Collaboration





Mayor Karachi, Barrister Murtaza Wahab, called on Chairman Karachi Port Trust Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd), at KPT Head Office on 3rd June 2026.

During the meeting, Chairman KPT appreciated the Mayor's efforts towards the development of Karachi, particularly initiatives focused on environmental improvement and urban infrastructure.

Chairman KPT further highlighted the KPT land-related issues and the proposed waste water treatment plant at Mai Kolachi Road. The establishment of a Maritime Business District at M. T. Khan Road was also discussed as part of KPT's vision to promote Pakistan's Blue Economy and sustainable economic growth.

Mayor Karachi, also a Trustee of the KPT Board, expressed keen interest in KPT's expanding maritime activities and assured the Government of Sindh's support for waste water treatment plant (TP5), improved road infrastructure, traffic management, and facilitation measures for the business community.

EU Delegation Visits KPT, Explores Opportunities in Green Shipping and Port Modernization

A high-level European Union delegation comprising eight members, led by Mr. Peteris Ustubs, along with the EU Ambassador to Pakistan, Mr. Raimundas Karoblis, visited Karachi Port Trust on 30th April 2026. Chairman KPT, Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd), welcomed the delegation for a comprehensive engagement on port development and future collaboration.

During the meeting, both sides discussed the European Union's Global Gateway Strategy, with particular emphasis on green shipping, port modernization, and sustainable connectivity.

The visiting delegation was given a detailed briefing on KPT's operations and ongoing strategic initiatives, including port expansion, green initiatives, the Manora Ship Repair Yard, Maritime District development, bunkering facilities, and transshipment activities. These projects highlight KPT's continuous efforts to modernize infrastructure and enhance operational efficiency.

Later, the delegation visited the South Asia Pakistan Terminals (SAPT) to witness the advanced port operations and technological integration in cargo handling.







Kazakhstan Delegation Explores Maritime Investment Opportunities at KPT

A 12-member delegation from Kazakhstan visited Karachi Port Trust on 18th May, 2026, to explore investment opportunities in Pakistan's maritime sector. The visit provided an opportunity to showcase the country's port infrastructure and growing potential as a regional trade and logistics gateway.

Chairman KPT, Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd), along with Chairman Port Qasim Authority, Rear Admiral Syed Moazzam Ilyas HI(M) (Retd), and Chairman Gwadar Port Authority, Mr. Noor-ul-Haq Baloch, briefed the delegation on ports operations, infrastructure and ongoing development initiatives. Chairman KPT highlighted investment prospects in transshipment, off-dock and multipurpose terminals, the Maritime Business District, and Marine Workshop Manora, including dry dock and floating dock facilities.

The delegation was also apprised of Karachi Port's strategic location and its expanding role in facilitating regional trade, while representatives of the National Logistics Corporation outlined regional multimodal trade corridors linking Central Asia through Pakistan. Members of the delegation expressed keen interest in investment opportunities at Karachi and Gwadar ports.





Procurement (Elect. & IT Equipment) Nazish Ali and Rohail
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Chinese Delegation visits KPT

A high level Chinese delegation visited Karachi Port Trust on 19th May, 2026, to explore avenues for maritime cooperation and investment. Chairman KPT, Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd), received the delegation along with Director General (Engineering) Rear Admiral Kashif Munir HI(M).

During the visit, Chairman KPT briefed the delegation about Karachi Port's operations, infrastructure and key development projects designed to enhance port capacity and maritime services.

Chairman KPT further outlined the Manora Workshop expansion plan, including the proposed graving & floating docks, slipway and training facilities. He emphasized Karachi Port's strategic location that the project, with an estimated cost of less than $400 million would create long-term benefits for shipping lines, port users and other maritime stakeholders.





Bahria University Delegation Visits Karachi Port Trust

Karachi Port Trust hosted a delegation of students and faculty members from Bahria University for an educational visit to KPT Head Office on 7th May 2026.

During the visit, the delegation was briefed on port operations and various functions of KPT. The students and faculty members also interacted with Chairman KPT Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd), who highlighted the significance of the maritime sector and the operational role of KPT in national trade and economy.

The delegation later visited the port area to gain practical insight about operations and logistics.





NIPA Delegation Visits KPT

The delegation of the 46th Mid-Career Management Course of the National Institute of Public Administration (NIPA) visited Karachi Port Trust on 19th May, 2026, as part of their study visit to one of the country's key economic and trade institutions.

During an interactive briefing, Chairman KPT Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd) provided an overview of Karachi Port's history, operational framework, development initiatives and its growing contribution to the national economy. He also highlighted the port's increasing role in handling transshipment cargo, which underscored Karachi Port's strategic importance in regional maritime trade.

The delegation was apprised of future infrastructure projects, including the proposed Elevated Expressway connecting the port with Shahrah-e-Bhutto and ongoing coordination with Pakistan Railways on the ML-1 project. These initiatives are aimed at improving cargo connectivity, enhancing logistics efficiency and reducing traffic congestion in and around the port area.

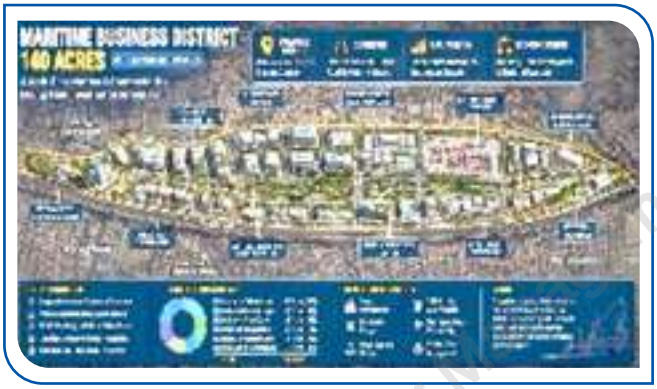


Historic MoU Signed for Development of World-Class Maritime Business District

On 5th June 2026, a historic Memorandum of Understanding (MoU) signed between Karachi Port Trust and Saudi Business Council–NAJD Gateway Holding Company, M/s Arif Habib Dolmen REIT Management Limited (AHDRML), and the Pakistan Corporate Consortium to explore the development of a world-class Maritime Business District on KPT's 140-acre prime land at M. T. Khan Road, Karachi.

The strategic initiative, under the auspices of Special Investment Facilitation Council (SIFC), aims to unlock the potential of KPT's prime assets, attract local and international investment, and establish a vibrant hub for business, commerce, and sustainable economic growth, subject to completion of all regulatory requirements under the laws of Pakistan.

The Saudi delegation expressed keen interest in strengthening maritime business cooperation with Pakistan, with particular focus on expanding collaboration with Karachi Port Trust.





Expansion of SPM-Based Oil Infrastructure Reviewed



A high-level meeting was held at KPT Head Office on 21st April 2026 to review the strategic development of Single Point Mooring (SPM)-based oil infrastructure aimed at enhancing Pakistan's petroleum handling capabilities.

The meeting was chaired by Vice Admiral Iftikhar Ahmed Rao HI(M) (Retd), Co-Chair of the Implementation Committee on Revamping the Maritime Sector of Pakistan, and attended by Chairman KPT, Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd), the Director General Ports & Shipping Muhammad Riazuddin and other senior officials.

The participants deliberated on proposals for the expansion of SPM facilities and the effective utilization of existing decanting infrastructure to improve oil handling capacity, optimize operational efficiency, and to cater the country's growing energy requirements through modern and economically viable solutions.

The meeting was also attended by Chief Executive Officers and senior representatives of major oil refineries and energy sector organizations. The discussions underscored the importance of coordinated public-private collaboration, integrated infrastructure planning, and the adoption of advanced petroleum handling systems to enhance energy security and support the sustainable growth of Pakistan's maritime and energy sectors.

Chairman KPT visits Treatment Plant-1

Chairman Karachi Port Trust, Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd), visited the Treatment Plant-1 (TP-1) SITE facility on 27th April 2026, where he was briefed by representatives of Pakistan Oasis Group on the operational progress of the treatment plant.

During the visit, senior KPT management was briefed about the development roadmap for the proposed TP-5 wastewater treatment facility (Phase-I: 30 MGD). The project is designed to support industrial water reuse, ensure environmentally safe discharge, and enable resource recovery, including fertilizer and methane generation. Upon completion, TP-5 is expected to contribute significantly towards addressing Karachi's persistent water challenges.



Chairman KPT was also apprised of plans for a TPX desalination plant aimed at meeting KPT's water requirements through subsoil sources, thereby reducing reliance on tanker supply.



TAP Hosts Reception in Honour of Chairman KPT

Mr. Rasheed Jan Muhammad, Chairman of Terminal Association of Pakistan (TAP), hosted a reception on 9th May 2026 in honour of Chairman KPT, Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd), bringing together TAP members and Director Generals of KPT.

Discussions focused on key operational issues, including infrastructure improvement, trench clearance, land allocation, lease matters, and port safety. Chairman KPT invited TAP to submit detailed proposals and assured full cooperation, reaffirming that safety, security, and traffic management remain KPT's top priorities.





Business Community Extends Financial Support to Karwan-e-Hayat

Prominent members of the business community pledged financial support for Karwan-e-Hayat Psychiatric Care & Rehabilitation Centre during a meeting chaired by Chairman KPT, Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd), on 11th June 2026 at KPT Head Office.

The focus of the meeting was to strengthen Karwan-e-Hayat's mental healthcare and rehabilitation services. Chairman KPT appreciated the business community's support for this important social welfare initiative.



KPT Engages Business Community on Maritime Growth and Blue Economy Opportunities

Chairman Karachi Port Trust, Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd), attended a high-level reception hosted by Mr. Humza Tabani, Chairman, Tabani Group of Companies, on 25th April 2026, bringing together prominent members of the business community.

During the interaction, Chairman KPT briefed participants on recent developments in the maritime sector, Karachi Port's performance amid Gulf-related trade disruptions, and emerging opportunities for Pakistani traders and exporters. He also highlighted KPT's facilitation measures, which were appreciated by participants for strengthening engagement with the business community.

The Chairman encouraged investment in maritime infrastructure, emphasizing the Blue Economy as a key driver of Pakistan's future economic growth and regional trade integration.





KPT Freezes Port Tariff to Facilitate Business Community

As part of its commitment to facilitating trade and strengthening Pakistan's maritime economy, Karachi Port Trust has frozen the scheduled 5% tariff increase for FY 2026–27. The decision, taken in line with the vision of the Government of Pakistan, aims to ease the financial burden on importers, exporters and the business community.

The tariff freeze is expected to provide financial relief of over Rs. 500 million, helping reduce logistics costs, enhance the competitiveness of Pakistan's trade and encourage exports.



KDLB Board Takes Major Decisions to Resolve Long-Standing Issues



The 385th meeting of the Karachi Dock Labour Board (KDLB) was held at the KPT Head Office on 16th June 2026. The meeting was chaired by Chairman KPT and Chairman KDLB, Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd). The members of the KDLB Board also attended the meeting.

During the meeting, the Board held detailed deliberations on various longstanding matters pertaining to KDLB and approved 30 major decisions aimed at resolving critical issues that had remained pending for several years.

The key decisions included payment of gratuity to dock workers, enhancement of medical facilities, measures for financial sustainability and reduction of expenditures, improvement of workers' safety, and matters related to the Charter of Demand of KDLB workers.

The decisions taken by the Board are expected to significantly improve administrative functioning, strengthen financial stability, and enhance the overall welfare of KDLB workers.

Programmer (Rec. & IT Enc.) Nazish Kanwal
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KPT Demonstrates Round-the-Clock Operational Readiness with Swift Maritime Response



Karachi Port Trust demonstrated its unwavering operational readiness by launching an immediate and comprehensive marine response operation during the Eid holidays after two merchant vessels — MV NIWA (UAE Flag) and MV PAPU (Liberian Flag) — came into contact while approaching Karachi Port on 28th May 2026. The incident occurred outside the Fairway Buoy. Fortunately, no casualties, injuries, or environmental damage were reported.

Despite the public holidays, KPT promptly mobilized four harbour tugs — MT Mithadar, MT Kharadar, MT Lyari, and MT Keamari — to assist MV NIWA, which was safely escorted into Karachi Harbour for the necessary repairs. MV PAPU was directed to remain at the outer anchorage pending further proceedings.

The successful response, carried out during Eid-ul-Azha, reflected KPT's high state of preparedness, rapid response capability, and the dedication of its marine teams.

First ever Bulk Transshipment Vessel arrived at Karachi Port

On 2nd May 2026, Karachi Port Trust successfully provided safe berthing to the first-ever fully transshipment multi-cargo vessel, M.V. ERLIN, at Karachi Gateway Terminal Multipurpose Limited (KGTML). In this regard, Federal Minister for Maritime Affairs, Muhammad Junaid Anwar Chaudhry appreciated KPT and highlighted that the port, which previously managed only containerized transshipment, has now entered a new phase by handling diversified cargo categories. This development marks a significant transformation in port operations, as Karachi Port expands beyond container handling to accommodate general cargo, bulk, break bulk, and vehicles under transshipment arrangements.



KPT Delivers IMO-Compliant Marine Fuel at Karachi Port

On 13th April 2026, KPT executed its largest-ever bunkering operation by facilitating the supply of 4,900 metric tonnes of marine fuel to the container vessel MSC Apollo through the VITOL bunker barge Marine ISTA. Subsequently, on 6th June 2026, KPT enabled the country's first-ever delivery of 1,500 metric tonnes of IMO-compliant Very Low Sulphur Fuel Oil (VLSFO 0.5%), conforming to ISO 8217:2017 specifications, to a Pakistan National Shipping Corporation vessel via Marine ISTA at KPT Oil Berth. The successful execution of these operations, including the facilitation of night-time bunkering, marked significant progress in enhancing port efficiency, operational flexibility, safety standards, and Pakistan's maritime fuel supply capabilities.



MSC Erica Arived at KPT

KPT handled a successful berthing of 400-metre MSC Erica, one of the world's largest container vessels at South Asia Pakistan Terminal Limited (SAPTL) on 10th May 2026. The achievement reflects the Port's enhanced capacity to handle ultra-large container ships, reinforcing its growing role as a modern regional maritime gateway.



Prod Engineer (Rectt. & Equipment Disposal) KPT Kamran Kanwal
05 October 2026 02:09:23 PM Master Management



KPT Marks First Anniversary of Marka-e-Haq with Boat Rally

Karachi Port Trust celebrated the first anniversary of Marka-e-Haq under the theme "Courage Has No Gender", on 9th May 2026. The event paid tribute to the brave women serving in Pakistan's Armed Forces, particularly female officials of the Port Security Force. In connection with the celebrations, a boat rally was organized. Boats of KPT jointly participated in the rally alongside the Sindh Police Flotilla and other maritime stakeholders.

In this connection, KPT Schools of Keamari and Manora also commemorated "Marka-e-Haq" on 11th May 2026. Students presented speeches, national songs, tableaus, and cultural performances to honour the valour and sacrifices of the Pakistan Armed Forces.









Programme (Rect. & IT) Mazish Kamal Disposal 05 October 2026 04:09:13 PM Management

TRAINING & EDUCATION

Karachi Port Trust continued its focus on professional excellence through knowledge-driven initiatives to improve coordination and operational efficiency, reflecting KPT's commitment to continuous learning and organizational development. Following courses were held at KPT Staff College during this quarter.

1. Two-Day Project Management Training
2. Online Project Resource Planning
3. KPT organized Hajj Training Session
4. Session on Artificial Intelligence for Capacity Building and Innovation
5. Artificial Intelligence for Smart Port Operations

Karachi Port Trust Reaffirms Its Commitment to Environmental Sustainability



Karachi Port Trust observed World Environment Day on 5th June 2026 under the theme "Act Today, Sustain Tomorrow," reaffirming its commitment to cleaner operations, green energy initiatives, mangrove restoration, and environmentally responsible practices for a greener and more sustainable future.

KPT is committed to preserving the marine environment and protecting the coastal ecosystem through comprehensive environmental management and international best practices for a sustainable port.

As per the IMO's international maritime conventions, KPT's MPCD operates Port Reception Facilities (PRFs) for the safe collection and environmentally sound disposal of ship-generated waste during voyages, including oily residues, sludge, bilge water, and garbage. These facilities enable vessels calling at Karachi Port to discharge waste responsibly, significantly reducing the risk of marine pollution.

KPT maintains a high level of preparedness for oil spill response, conducts regular environmental monitoring and compliance inspections, and promotes environmental awareness, mangrove plantation, and coastal rehabilitation initiatives.

KPT possesses 1,000 hectares of mangrove vegetation under its jurisdiction and recognizes that these forests serve as natural carbon sinks, protect shorelines from erosion, provide nursery grounds for fish and other marine species, and strengthen resilience against the impacts of climate change.

KPT's flagship initiative is the Marine Debris Management Programme, under which floating debris, plastics, driftwood, and other pollutants are regularly removed from harbour waters. This continuous effort enhances navigational safety, improves water quality, protects marine biodiversity, and contributes to a cleaner and healthier harbour environment.

KPT Anti-Encroachment Drive Reaches to Over 235 Acres of Land

Karachi Port Trust's anti-encroachment drive gained momentum under the Task Force on Revamping of Pakistan's Maritime Sector, marking a significant win to reclaim valuable port land from illegal occupation.

During the drive, KPT recovered more than 10 acres of land at Younisabad in this quarter. Acting on court orders, the Anti-Encroachment Department also regained possession of an additional 22,944 square metres spread across various encroached plots restored.

Furthermore, KPT carried out over 50 enforcement operations across KPT's jurisdiction recovering 235 acres and registered three FIRs against encroachers, sending a clear message on the KPT's commitment to protecting its assets.



KPT Extends Healthcare to Nearby Islanders



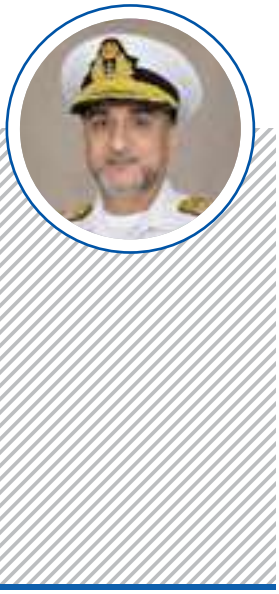
Under its CSR initiatives, KPT Medical Department organized its 34th Medical Camp at Saleh Abad Island on 24th April 2026, providing free medical consultation and treatment to 534 patients. The camp addressed skin, respiratory, gastrointestinal, and chronic illnesses.

KPT Hospital also organized a leprosy awareness lecture by Dr. Nadisa Shams Soomro, Skin Specialist, promoting early diagnosis and prevention.

Programme Asset #IT Equipment Disposal and Ross Management
05 October 2026 04:05:35 PM
Yazish Kamal

KPT Board of Trustees

The Board of Trustees of Karachi Port Trust comprises distinguished professionals and accomplished leaders from diverse sectors, bringing together extensive expertise in maritime affairs, governance, public administration, business, finance, law, and strategic management. Through their collective vision and stewardship, the Board provides strategic direction, strengthens institutional governance, and guides Karachi Port Trust in advancing as a modern, efficient, and globally competitive gateway to Pakistan.



Vice Admiral Muhammad Faisal Abbasi Hilal-e-Imtiaz (Military), Commander Karachi, Member and Vice Chairman, KPT Board of Trustees, was commissioned in Operations Branch of Pakistan Navy on 1st July 1991. He distinguished himself through specialization in Principal Warfare Officer and advance foreign specialization from Mine Warfare, Belgium. Vice Admiral had the privilege of commanding a Pakistan Navy Mine Hunter, a Destroyer and the 25th Destroyer Squadron, besides holding key staff positions at Naval Headquarters.

After being promoted to Flag Rank, he has been Flag Officer Sea Training (FOST) at Karachi, Director General Naval Intelligence (DGNI) and Deputy Chief of Naval Staff (Operations) at Naval Headquarters. Prior to his current prestigious appointment as Commander Karachi (COMKAR), he has also served the coveted appointment of Commander Pakistan Fleet (COMPAK). He is a graduate of Pakistan Navy War College, United States, Naval War College, Newport and National Defence University, Islamabad and holds Masters Degree in National Security and War Studies.

Vice Admiral Muhammad Faisal Abbasi HI(M) is serving as member of KPT's Board since September 2024, bringing in formidable expertise in maritime strategy and governance, thereby strengthening the Board's strategic oversight and propelling KPT's transformation into a modern, globally competitive port - advancing Pakistan's maritime and economic interests at every front.



Barrister Murtaza Wahab Siddiqui serves as a Trustee on the Board of Karachi Port Trust since June 2023. He is also Mayor of Karachi and is practicing advocate of Sindh High Court, bringing extensive experience in public administration, governance and legal affairs. Mr. Murtaza is also the Adviser to the Chief Minister of Sindh on Law, Information and Anti-Corruption on Establishment.

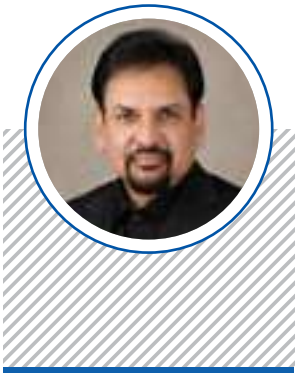
His multifaceted legal acumen, coupled with extensive experience positions him to deliver strategic insight into urban development, municipal service delivery and the evolving operational landscape of Karachi. Karachi Port Trust benefits from the leadership of Barrister Murtaza Wahab Siddiqui as a Member of its Board of Trustees. His distinguished experience in public administration and urban governance, together with his instrumental role in the revitalization of Treatment Plant-1 (TP-1), strengthens the Board's strategic oversight and advances KPT's long-term vision of institutional excellence and maritime leadership.



Mr. Umar Zafar Sheikh is a senior civil servant with 30+ years of cross-sector expertise in public financial management, governance, and institutional reform. A member of the Pakistan Audit and Accounts Service, he currently serving as Additional Secretary, Ministry of Maritime Affairs, and sits on the Board of Karachi Port Trust. He is also the board member of Port Qasim and Pakistan National Shipping Corporation. His career spans senior leadership roles across the Government of Pakistan and the National Accountability Bureau (NAB), with a strong track record in policy design, regulatory oversight, and anti-corruption reform — notably as co-author of Pakistan's first National Anti-Corruption Strategy. A highly accomplished public sector leader, he brings to the Karachi Port Trust Board extensive expertise in public financial management, institutional governance, and strategic policy formulation. His leadership and commitment to fiscal integrity strengthen the Board's oversight, reinforce institutional accountability, and support reform-driven decision-making that advances Karachi Port's long-term growth and global competitiveness.

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KPT Board of Trustees



Mr. Khawaja Muhammad Zubair is a distinguished leader in Pakistan's trade, cotton, and maritime sectors, renowned for his longstanding contributions to commerce and exports.

He has been serving as Trustee of Karachi Port Trust during multiple tenures (2014–16, 2021–23), and since September 2024, contributing to the KPT Board's strategic direction and supporting the modernization and sustainable growth of Pakistan's premier seaport.

A former Chairman of the Karachi Cotton Association, the FPCCI Raw Cotton Standing Committee, Director Pakistan USA Business Council, Pakistan Bangladesh Business Council (PBBC), member Pakistan Bulgaria Business Council and Member Pakistan Africa Business Council, Mr. Zubair brings extensive industry expertise and strategic insight, further strengthening KPT's vision of enhancing Pakistan's maritime trade and economic competitiveness.



Mr. A. Abdullah Zaki has been serving as a Trustee on the Board of Karachi Port Trust since September 2024, where his distinguished business leadership and strategic expertise continue to add significant value to the KPT Board's governance and decision-making. A renowned businessman and the Honorary Consul of the Republic of Malawi. He held several significant positions in both, the government and private sector institutions, i.e. former President of the Karachi Chamber of Commerce & Industry (KCCI), former Chairman Pakistan Soap Manufacturers Association, Pakistan Yarn Merchant Association, Custom Valuation Committee (KCCI) and Imports & Anti-smuggling Committee (KCCI), bringing extensive leadership experience and a deep understanding of institutional affairs. With decades of experience in trade, commerce and industry, his extensive knowledge of the business landscape supports KPT's strategic growth, strengthens industry engagement and reinforces its vision of becoming a modern, globally competitive maritime gateway.



Mr. Faheem ur Rehman Saigol is currently serving as a Trustee on Karachi Port Trust Board. He is also the President of Lahore Chamber of Commerce & Industry. A distinguished industrialist and visionary business leader, he brings decades of expertise in manufacturing, international trade, corporate governance, and institutional leadership, having served as Chairman of PIAF, Vice President of LCCI, Chairman PALIMA and on the Executive Committees of LCCI and FPCCI. Leveraging his extensive commercial acumen and strategic insight, he plays a pivotal role in strengthening the KPT Board's governance, driving trade facilitation, fostering investment and industry partnerships, and supporting Karachi Port's transformation into a world-class, technologically advanced, and globally competitive maritime gateway that contributes to Pakistan's sustainable economic growth.



Mr. Yousuf Khan was appointed as a Member of the Board of Trustees of Karachi Port Trust on 27th April 2026. A Civil Engineer from NED University of Engineering & Technology, he brings extensive experience in engineering, project management, and strategic leadership. During his tenure at Habib Bank Limited (HBL), he served as Team Head Manager, successfully managed the HBL Football Team's operations and logistics, while also serving as its Captain and Coach. A FIFA-certified Football Coach and registered PEC member, Mr. Khan contributes strong expertise in sports administration, project consultancy, merchant navy training, governance, and operational leadership to KPT's Board.



PICTURE *Gallery*





Vice Admiral Raja Rab Nawaz HI(M), S.Bt, Chief of Staff, Pakistan Navy, called on Chairman Karachi Port Trust, Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd), on 15th June 2026 at KPT Head Office. During the meeting, both dignitaries discussed matters of mutual interest, including maritime security, port operations, and strategies for unlocking Pakistan's maritime potential. At the conclusion of the meeting, both dignitaries exchanged souvenirs as a token of mutual respect and enduring cooperation.





Mr Arif Habib, CEO Arif Habib Corporation Limited, called on Chairman KPT Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd) at the KPT Head Office on May 19, 2026. The collaboration on Blue Economy initiatives and port-related land development projects were discussed during the meeting. Chairman KPT presented a souvenir at the conclusion of the meeting.





Surveyor General of Pakistan Major General Kamal Azfar HI(M) called on Chairman KPT Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd) at the KPT Head Office on 20th May 2026. During the meeting, matters pertaining to land management, infrastructure planning, coastal development, security, and digital mapping within KPT's operational and territorial limits were discussed. Chairman KPT presented a commemorative crest to the Surveyor General at the conclusion of the meeting.

Mr. Fahad Jafri, Country Manager of Hapag-Lloyd AG, called on Chairman Karachi Port Trust, Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd) at KPT Head Office on 30th April 2026. The meeting focused on enhancing port efficiency, improving logistics integration, and facilitating growing trade volumes.

Chairman KPT presented a souvenir to the visiting guest as a gesture of goodwill.







Syed Pir Muhammad Shah, DIG Sindh Police, called on Chairman KPT Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd), at the KPT Head Office on 11th May 2026. The discussion focused on matters of mutual interest, with particular emphasis on the decongestion of traffic, the deployment of additional manpower, and coordination around the port areas. Chairman KPT presented a souvenir at the conclusion of the meeting.





President Pakistan Afghanistan Joint Chamber of Commerce and Industry (PAJCCI), Mr. Junaid Ismail Makda, along with his delegation, met Chairman KPT, Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd) on 8th June 2026 at KPT Head Office. Discussions focused on trade facilitation, resolution of Afghanistan transit trade matters, and strengthening regional trade connectivity. Chairman KPT presented a souvenir at the conclusion of the meeting



Mr. Yousuf Khan joined KPT Board of Trustees as a Member on 20th May 2026. Chairman KPT, Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd), along with fellow Board members, welcomed him and presented him with the KPT Coat Pin to mark the occasion.



Dr. Fahad Shafiq, Coordinator, Prime Minister's Youth Programme Sindh called on Chairman Karachi Port Trust, Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd), at KPT Head Office on 18th June 2026. During the meeting, the matters of mutual interest were discussed with particular focus on youth empowerment and opportunities for future collaboration to strengthen youth engagement.

At the conclusion of the meeting, the Chairman presented a commemorative memento to the visiting dignitary.

NEWS IN PIC







The Pakistan Ship's Agents Association (PSAA) hosted an award ceremony to recognize the leadership driving Pakistan's emergence as a regional transshipment hub.

Chairman PSAA, Mohammed Rajpar, presented awards to the Federal Minister for Maritime Affairs, Muhammad Junaid Anwar Chaudhry, and Chairman Karachi Port Trust, Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd), in recognition of their contributions to strengthening Pakistan's maritime sector and enhancing regional trade connectivity.





Chairman Karachi Port Trust , Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd), graced a cultural dinner as Chief Guest on 24th April 2026 at Avari Towers Karachi. Chairman KPT performed the ribbon-cutting to inaugurate the Punjabi Food Festival.

Chairman KPT appreciated the initiative, noting its role in promoting cultural diversity and fostering social engagement in Karachi. He also commended the management of Avari Towers for successfully organizing and hosting the event, highlighting its contribution to enriching the city's cultural landscape.





Chairman Karachi Port Trust, Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd), accompanied by the Board of Trustees and Director General (Admin), visited the KPT Karwan-e-Hayat Psychiatric and Rehabilitation Centre on 19th May, 2026, to review its facilities and ongoing rehabilitation services.

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On the blessed occasion of Eid-ul-Adha on 27th May 2026, Director General Administration KPT, Brig. Muhammad Younis SI(M), accompanied by Chief Medical Officer Dr. Azam Ali Khawaja, visited the KPT Healthcare Facility (Izhar Abbasi Hospital). The photographs shows gesture of care and compassion shared at the festive occasion.





Karachi Port Trust facilitated Kiran Foundation School on 25th May 2026, for an educational harbour visit aimed at promoting maritime awareness among youth.





KPT's CBA Muttahida Workers Front distributed Ahram kits among employees selected through the KPT Hajj Draw 2026 during a ceremony held at the KPT Staff College. Chairman KPT, Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd), attended the event as the Chief Guest and extended his best wishes to the pilgrims for a safe, peaceful, and spiritually fulfilling Hajj.

SPORTS

Chairman KPT Honors Medal-Winning Students of KPT School at Rowing Regattas

On 8th April 2026, Chairman KPT, Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd), honoured KPT School students for winning medals at the Karachi Boat Club Indoor and International Outdoor Rowing Regattas.

The young rowers, who competed against 32 national and international institutions, were awarded medals, prizes, and shields in recognition of their outstanding performance.



KPT Encourages Sporting Talent; Honors National Champion Muhammad Yousaf

A ceremony was held at the KPT Head Office on 8th June 2026 to appreciate and recognize the achievements of sports players for their outstanding performance and dedication in their respective fields.

On behalf of Chairman KPT Rear Admiral Shahid Ahmed SI(M), S.Bt (Retd), Director General (Administration), Brig. Muhammad Younis SI(M), distributed cash prizes among six promising boxing players in recognition of their talent and encouraging performances, and also appreciated Pakistan's World Snooker Champion, Muhammad Yousaf, for his outstanding international achievements that brought pride to the nation. The DG (Admin) commended the efforts of all athletes and emphasized that such initiatives not only serve as a source of motivation for emerging talent but also contribute to enhancing the positive image of Pakistan in the sporting arena.









KPT in collaboration with Special Olympics Pakistan has extended full access to its sports facilities to assist in the training and development of special athletes at the KPT Sports Complex for the Special Olympics National Games 2026.

The event was graced by Director General Administration, Brigadier Muhammad Younis SI(M), who appreciated the talent and resilience of the athletes and emphasized the importance of providing inclusive sporting opportunities to ensure equal participation and growth for special children.





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Post-Pandemic Normalization or Structural Congestion in Global Port Logistics

This research paper is originally published in ***POLICY RESEARCH JOURNAL***
ISSN (E): 3006-7030 ISSN (P): 3006-7022 | Volume 4, Issue 5, 2026



Rear Admiral Shahid Ahmed SI(M) SBt (Retd)
Chairman KPT | Research Scholar

ABSTRACT

This paper argues that global port congestion has not disappeared with the end of the acute pandemic phase; it has instead been reconfigured. During 2020–2022, congestion was driven by an exceptional convergence of lockdowns, labour shortages, equipment dislocations, inland bottlenecks and volatile demand. The post-pandemic period, however, has not restored the pre-2020 regime of service reliability: voyage distances lengthened, schedule reliability remained below earlier norms, vessel bunching re-emerged under rerouting, and port waiting times rose again in 2024.

The study contends that congestion should be understood not as a temporary aftershock but as a systemic condition generated by fragile interdependence across shipping schedules, port operations, hinterland systems, labour markets, digital information flows and geopolitical chokepoints. Using a mixed-methods design combining literature synthesis, indicator analysis and comparative case studies of Los Angeles/Long Beach, Rotterdam, Singapore, Yantian, Karachi Port Trust, and Port Qasim Authority, the paper also stress-tests disruption scenarios at Bab el-Mandeb and the Strait of Hormuz.

Findings support a policy shift from "normalization" to resilient flow management — through stronger information-sharing, improved port community systems, robust hinterland capacity, labour flexibility and chokepoint contingency planning — especially for Pakistan's two major southern gateways, where external vulnerabilities increasingly shape terminal performance and trade stability. In short, the findings reveal that modern congestion is driven less by berth capacity and more by network independencies, inland logistics, digital information sharing and geopolitical chokepoints.

KEY TAKEAWAYS

- Throughput recovery ≠ resilience recovery
- Avg. voyage haul: 4,831 → 5,245 nm (2018–2024)
- 2024–2025 service instability: 56% vs 23% pre-pandemic
- Global schedule reliability: 62.4% in Jan 2026, still below the 70–80% pre-2020 range
- Bab el-Mandeb transit down ~76% (Gulf of Aden)
- Hormuz closure could trap 156k–204k TEU of deep-sea capacity
- KPT: ~95% cargo moves by road — land access is the binding constraint

KEYWORDS

Port congestion · maritime resilience · systemic risk · chokepoints · KPT · Port Qasim

CONCLUSION

The study reinforces an important message for ports worldwide: In today's interconnected maritime environment, resilience – not just capacity – has become the defining measures of port performance

SIX-PORT SNAPSHOT

Port	Role	Main bottleneck
Los Angeles / Long Beach	Import gateway, inland interface	Rail distribution & warehousing absorption
Rotterdam	European gateway	Barge & road access, hinterland saturation
Singapore	Transshipment hub (~90%)	Schedule compression from network rerouting
Yantian	Export manufacturing gateway	Export concentration & schedule spillovers
Karachi Port Trust	Pakistan premier gateway	Urban road-access congestion, weak rail evacuation
Port Qasim Authority	Pakistan energy/LNG hub	Channel depth, siltation, energy-terminal concentration

FINDINGS

The paper upon analyzing the performance of Six Major Ports identifies KARACHI PORT TRUST as a strategically positioned gateway with significant cargo-handling capacity, where future resilience depends on improving road and rail connectivity, digital integration, custom coordination and real-time port community system rather than merely expanding physical infrastructure.

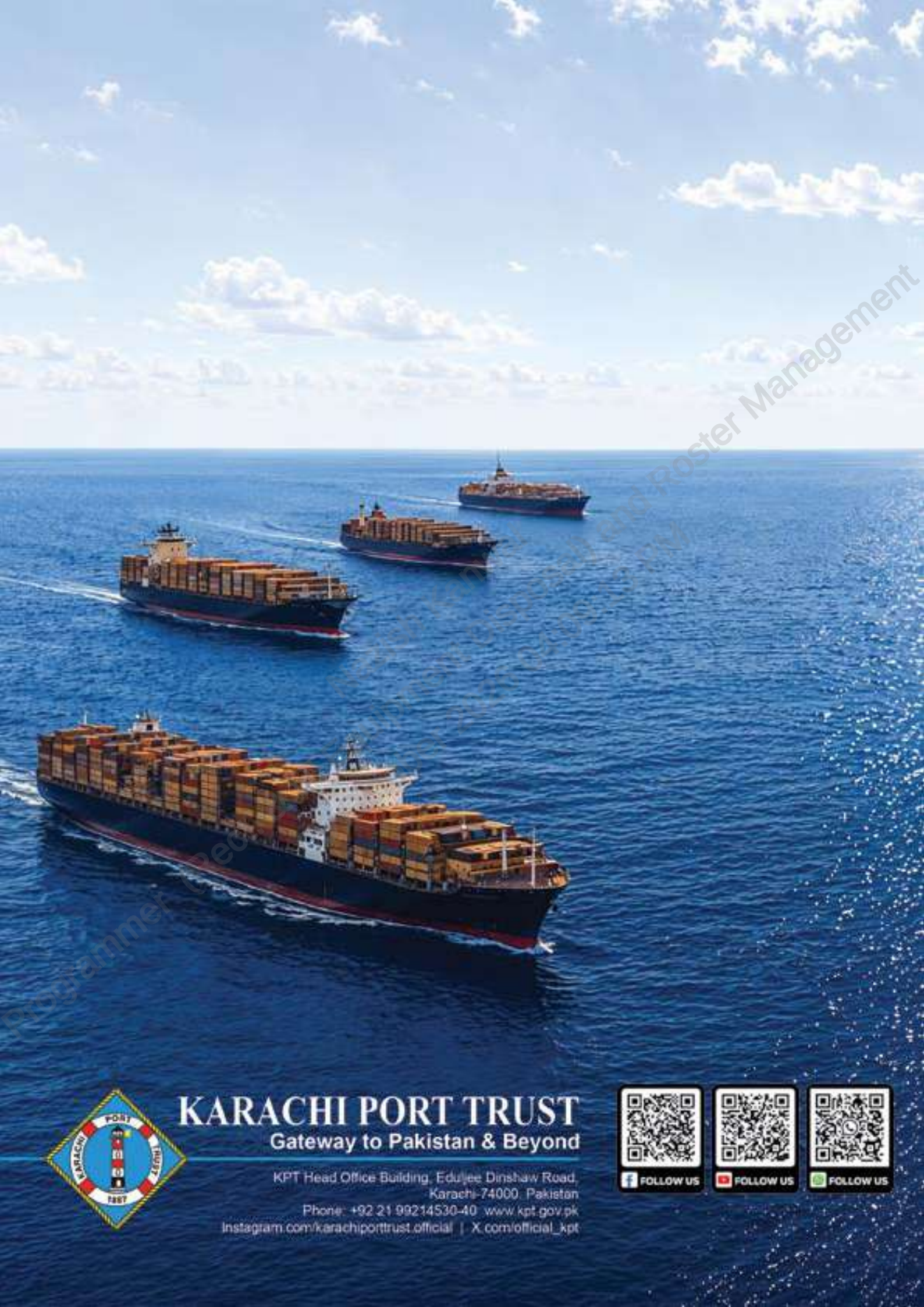
The authors conclude that the maritime industry must shifts its focus from simply restoring throughput to building resilient logistic networks capable of absorbing future disruptions

TO READ THE FULL PAPER, SCAN HERE

POLICY PRIORITIES

- Deeper information integration — port community systems & maritime single windows
- Stronger hinterland buffers in rail, barge, and warehousing capacity
- Labour flexibility and cross-skilling for surge conditions
- Chokepoint redundancy planning across carriers, shippers, and governments

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